# Preparing Your Nonprofit's Finances for 2025: A Roadmap to Success

November 2024









#### What You'll Learn

- Strategies to unlock unrestricted revenue opportunities
- How to manage flow-through agreements
- Conduct a proactive cost review to optimize for 2025
- Strengthen funder relationships with transparent, data-driven reports
- Modernize your financial operations with new technology







#### Enkel

[en-kel] Adjective | Simple

Co-founded by Omar Visram in 2016 with a simple problem in mind "You can't build a great organization without good books"

- 300 clients
- 100+ NPOs including many member-based associations and charities
- Financial operations support bookkeeping, payroll, and more
- Financial Management support CFO Advisory and Controllership

Acknowledgement: Enkel would like to acknowledge that our offices are situated on the unceded traditional territories of the  $x^w m \partial k^w \partial m$  (Musqueam),  $S \underline{k} w \underline{x} w d mesh$  (Squamish), and səlilwəta (Tsleil-Waututh) Nations.

### **Today's Speaker**



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Enkel Founder and Head of Growth
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Strategy #1: Increase your Unrestricted Revenue

#### **Polling Question:**

How confident are you, on a scale of 1-5, that your revenues for the next fiscal year will meet or exceed this year's levels?

(1 = not very confident, 5 = very confident and we should see strong growth)







# STRATEGY #1: Increase Your Unrestricted Revenue

- Many organizations are well-funded but lack unrestricted funding.
- Q4 is the perfect time to make this happen (Giving Tuesday, Nov/Dec)
- Consider the following:
  - Donations: can help you mitigate this risk and rebalance your funding mix.
  - Social Initiatives: Professional development and galas can also be a great source of unrestricted funding.
  - o **Grants:** Provincial gaming grants.







- 1. Check your books to review your funding sources.
- 2. Plan and execute a well-structured campaign aimed at bolstering unrestricted funds.
- 3. Start now—don't miss the Q4 window to maximize donations.







Strategy #2: Reduce the Risk of Flow-Through Agreements



# STRATEGY #2: Reduce the Risk of Flow-Through Agreements

**Flow-Through Agreement:** When a Funder wants to fund a NPO that is not a charity, and involves a charity as a conduit for both cash and in-kind contributions.

- We're seeing these agreements become more commonplace with the NPOs we work with.
- These agreements are complex and can create compliance risks if mishandled.







- 1. Be aware of any flow-through agreement opportunity.
- 2. Fully understand your risk and obligations before you engage.
- 3. Get expert advice—your finance/legal team and/or a fractional CFO can offer quidance and identify red flags or regulatory pitfalls.
- 4. Turn down situations where your organization may be off-side with laws/regulations.
- 5. Keep detailed records of every flow-through agreement to avoid any regulatory pitfalls.







Strategy #3: Conduct a Thorough Cost Review for 2025

#### **Polling Question:**

When was the last time your organization did a cost review?

Never
We review costs every year
We haven't reviewed costs in over two years
We haven't reviewed costs in more than three years







# STRATEGY #3: Conduct a Thorough Cost Review for 2025

- Many organizations fail to assess their cost structure annually, leading to inefficiencies.
- A strategic cost review can highlight opportunities for savings and operational improvements, and provide a clear picture of your financials in 2025.







- 1. Conduct a cost review with your finance team and board.
- 2. Evaluate
  - a. Your largest operating expenses
  - b. Contracts that are due for renewal
  - c. Biggest cost buckets
  - d. Opportunities to consolidate, automate, or contain costs going into 2025
  - e. Recurring costs review these thoroughly and ensure appropriate usage
- 3. Develop an improved budget for 2025.
- 4. Use real-time financial data to track and adjust cost-saving measures throughout the year.





STRATEGY #4: Engage Funders Early to Secure 2025 Support



# STRATEGY #4: Engage Funders Early to Secure 2025 Support

- As political and economic environments shift, proactive communication with funders is critical.
- Early engagement ensures continued alignment with your mission and secures financial commitments.







- 1. Schedule conversations with key funders before year-end:
  - a. Address their concerns
  - b. Confirm ongoing support
- 2. Make it your goal to understand their position:
  - a. What is important to each of your funders?
  - b. Does your mission and vision still align with theirs?
  - c. What are their organizational risks?
- 3. Share key data to demonstrate fiscal responsibility:
  - a. Share clear, transparent financial reports
  - b. Have good quality financials and a budget
  - c. Share your plans and the impact, but support it with numbers
- 4. Use these conversations to deepen relationships and ensure your vision still aligns with funders' priorities.
- 5. Stay on top of funder reporting. Delivering your funder reporting on time consistently can help you demonstrate financial stewardship.







STRATEGY #5: Audit and Optimize Your Financial Operations

#### **Polling Question:**

Would you say your accounting function is optimized?

Yes - We use effective technology and have strong processes Maybe - We're doing fairly well, but there's room for improvement No - This is an area where we need to improve







# STRATEGY #5: Audit and Optimize Your Financial Operations

- Many nonprofits have outdated or inefficient financial operations setup
- Automating workflows and migrating to more efficient tools can save time and reduce costs
- Year-end is the perfect time to assess and improve your financial systems







- 1. Evaluate your current accounting system
  - a. What's slowing you down?
  - b. What reports/data is missing or hard to find?
- 2. NPOs specifically consider switching to QuickBooks Online Advanced for 2025.
- 3. Identify and eliminate manual processes by integrating AI and automation into your back-office workflows.
- 4. Go fully paperless.
- 5. Work with your financial team to ensure a smooth transition to new systems.







## **Q&A** and Interactive Discussion





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**NPO Budgeting 101** 

https://hubs.li/Q02WWdXz0



An NPO's Guide to Working with Enkel

https://hubs.li/Q02WW5Jb0