# BOARD REVOLUTION



Rethinking Nonprofit Governance for Organizational Impact

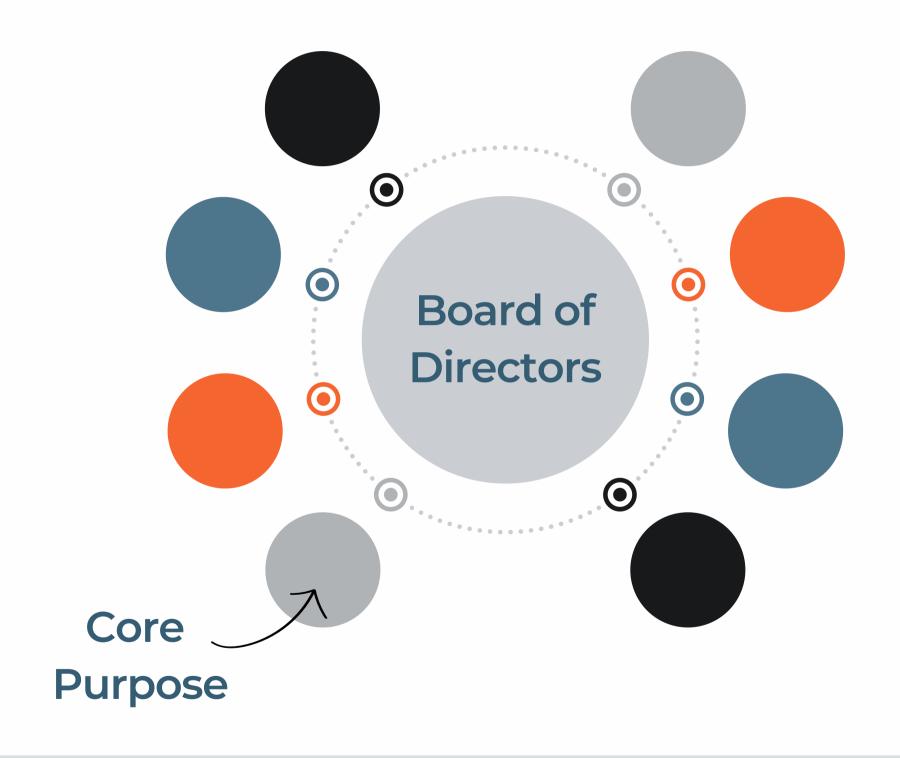




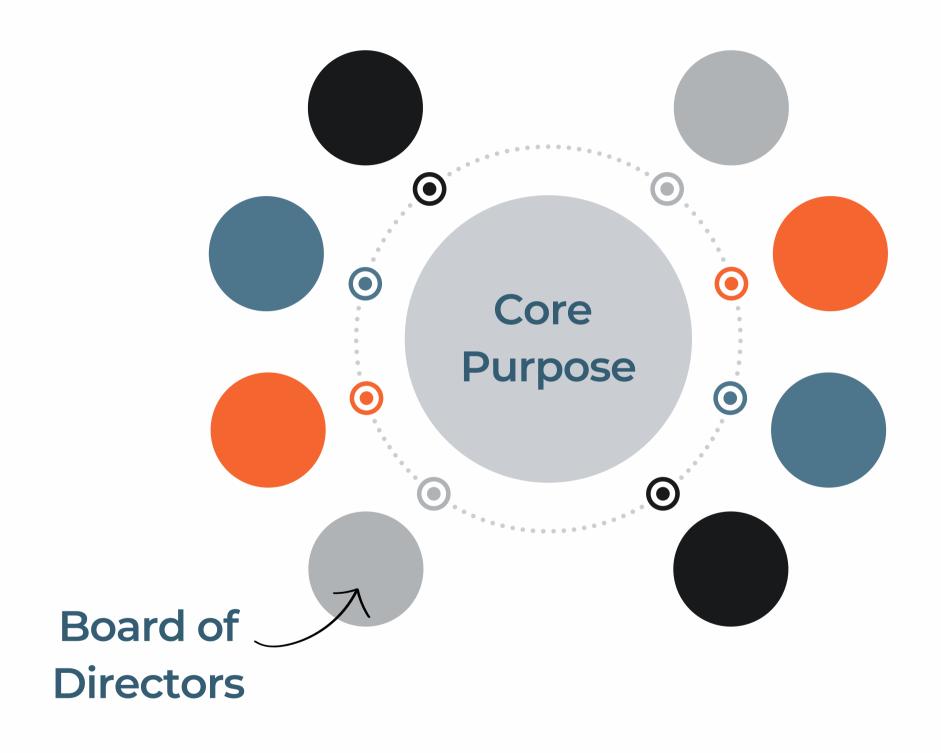
### What is your biggest governance concern right now?

- 1. Lack of strategic leadership from boards.
- 2. Challenges recruiting and retaining board members.
- 3. Not enough capacity to support boards.
- 4. Engaging board members effectively.
- 5. Something else (write it in the chat).

# Board-centric governance



# Purpose-led governance



## 5WH of Purpose-Led Governance

#### Why

The primary role of governance is to advance core purpose.

#### What

Governance is decisionmaking that advances core purpose.

#### Who

Everyone involved in driving core purpose is involved in governance.

### 5WH of Purpose-Led Governance

#### When

Governance is happening every day in your organization.

#### Where

Governance happens
everywhere decisionmaking happens, from the
board table to front-line
programs.

#### How

Governance happens in all sorts of ways, some more visible than others.

There is no 'right' way to do governance!





#### Governance can enable

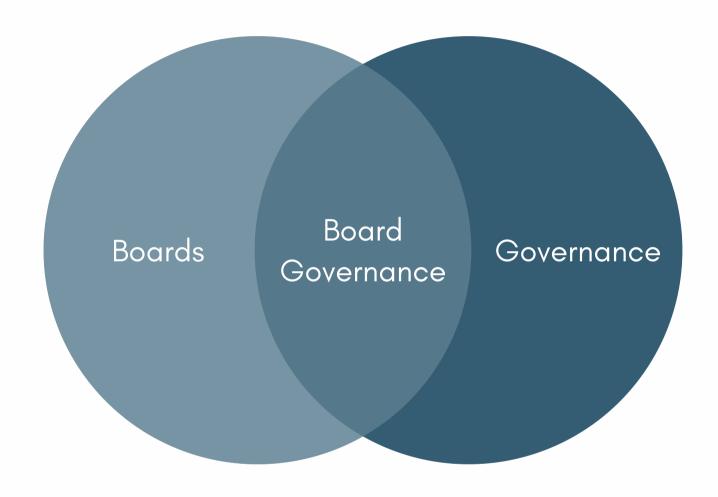
In every organization, there are governance practices that enable your organization's ability to advance core purpose.

#### Governance can constrain

In every organization, there are governance practices that constrain your organization's ability to advance core purpose.

In the Q&A box: add examples of governance practices that constrain.

### What about boards?



<u>Check out the Reimaginging Governance Lab</u>



### Which areas of responsibility does your board hold?

- 1. Human Resources
- 2. Monitoring and Evaluation
- 3. Fundraising and Development
- 4. Advocacy
- 5. Networking
- 6. Something else (write it in the chat).

### The minimum viable board

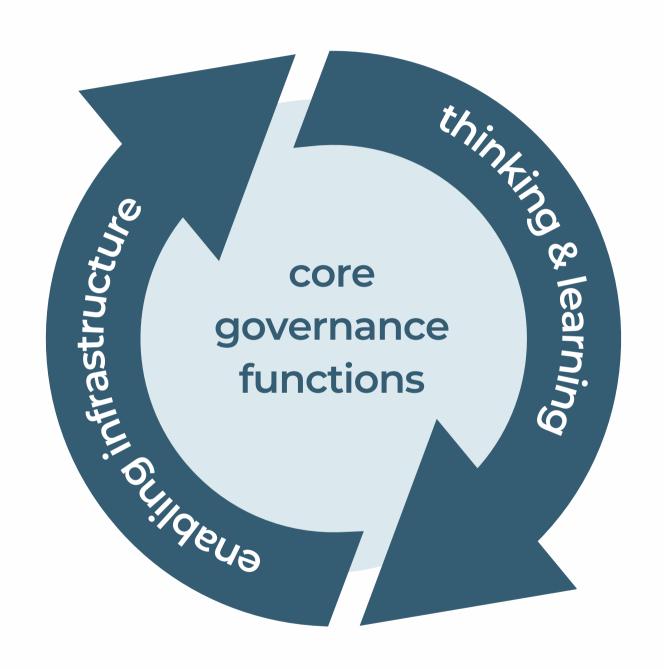
Core governance functions

Download the 'Core Governance Functions Toolkit' after this webinar.

Monitor strategic plan  Not started  Quarterly  Discretionary  Discretionary  - Receive updates from ED/CEO - Discuss any required amendme - Request additional information f - Make any necessary decisions t  - Review the organization's most - Ensure each director has a full t - Discuss questions and concerns - Vote to receive or approve the fi  Conduct Executive  Discretionary  - Review the Organization's most - Ensure each director has a full t - Discuss questions and concerns - Vote to receive or approve the fi	<b>T</b> Task	Status     ■ Status		<b>T</b> Timing		<b>T</b> <sub>T</sub> What To Do
Review financial statements  Not started  Quarterly  Discretionary  Discretionary  - Ensure each director has a full use the condition of the	Monitor strategic plan	Not started	Quarterly	Discretionary	m/d/yyyy	- Review the organization's existing strategy - Receive updates from ED/CEO on progress and constraints to date - Discuss any required amendments to the strategy - Request additional information from internal and/or external sources a: - Make any necessary decisions to redirect resources to support strateg
Conduct Executive  Conduct Executive  Director performance  Not started  Appually  Discretionary  Discretionary  Discretionary		Not started	Quarterly	Discretionary	m/d/yyyy	<ul> <li>Review the organization's most recent financial statements</li> <li>Ensure each director has a full understanding of the financial statemer</li> <li>Discuss questions and concerns relating to the financial position of the</li> <li>Vote to receive or approve the financial statements, if needed</li> </ul>
review - Review compensation package	Director performance review		Annually	Discretionary	m/d/yyyy	Follow organizational policy and procedure for ED performance review,  - Review the CEO/ED's job description  - Gather information that outlines the CEO/ED's performance related to period and evaluate  - Review compensation package and decide on changes or increases  - Meet with CEO/ED to communicate results of the review

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# The building board







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#### **Strategic Planning**

Clear away assumptions, resolve big strategic questions, and create a flexible action plan for your organization.

#### **Governance Training**

Insightful and practical governance workshops, training and resources to help Boards and Staff lead with confidence.

#### **Board Development**

Assess your board and build the policies, processes, and structures your organization needs to advance your core purpose.